St Paul's School, Woodridge

Safeguarding Plan 2026

St Paul's
WOODRIDGE
Catholic Primary School
Grow Strong in the Faith, the Spirit, the Word

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Brisbane Catholic Education
teaching · challenging · transforming

Our Safeguarding Commitment

As an agency of the Archdiocese of Brisbane, we have a zero tolerance for all forms of abuse and are committed to safeguarding everyone involved in its activities, ministries, and services. The safety and wellbeing of children and adults-at-risk is paramount.

Accessibility

Brisbane Catholic Education is committed to providing accessible services to people from all culturally and linguistically diverse backgrounds. If you have difficulty understanding this document, you can contact Translating and Interpreting Service National on 13 14 50 to arrange for an interpreter to translate it for you.

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Attributions

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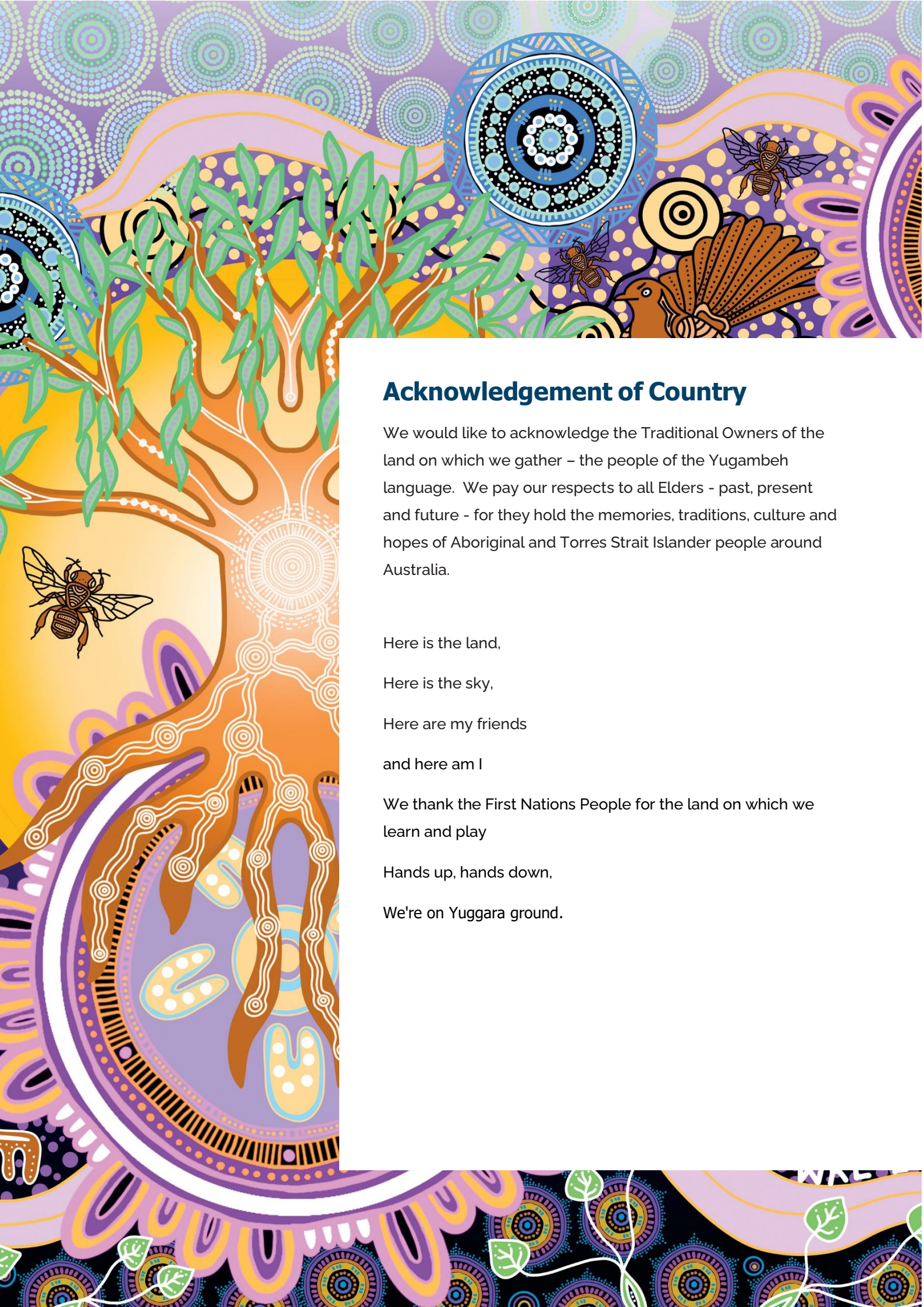


Acknowledgement of Country

We would like to acknowledge the Traditional Owners of the land on which we gather – the people of the Yugambeh language. We pay our respects to all Elders - past, present and future - for they hold the memories, traditions, culture and hopes of Aboriginal and Torres Strait Islander people around Australia.

Here is the land,

Here is the sky,

Here are my friends

and here am I

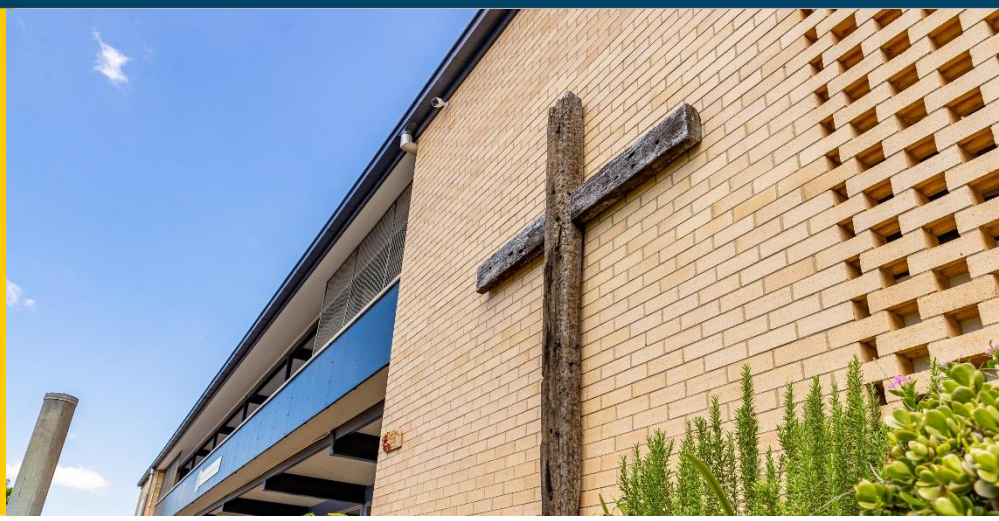
We thank the First Nations People for the land on which we learn and play

Hands up, hands down,

We're on Yuggara ground.

Introduction

> **Because wherever a child or vulnerable person is safe, there you serve and honour Christ.**
>
> Pope Francis written address to the Pontifical Commission for the Protection of Minors' plenary assembly in Rome March 24-28, 2025.



St Paul's School Woodridge, is committed to creating environments where children and young people feel protected, valued, and heard. Safeguarding is a shared responsibility, and every child has the right to grow and thrive free from harm.

We are guided by our Christian Catholic Tradition and the teachings of Jesus Christ who advocated for the protection of children and the marginalised. Our mission to teach, challenge and transform through our educational endeavours is actioned by Catholic Social Teaching, as part of the Archdiocese of Brisbane.

The Queensland Government recently introduced new Child Safe Standards. These Standards clearly outline what child safe organisations must do to create environments where children are protected, respected and able to speak up. They focus on building safe, welcoming cultures, hearing and valuing children's voices, working closely with families, celebrating diversity, making sure the right people work with children, responding quickly to concerns, and always looking for ways to improve safety.

> The Archdiocese has **zero tolerance** for all forms of abuse and is committed to safeguarding everyone involved in its activities, ministries, and services. The safety and wellbeing of children and adults-at-risk is paramount.

Throughout 2026, our school will review its compliance against the new Child Safe Standards using a phased approach in line with Queensland Family and Child Commission guidelines. We will review, self-assess and report against selected Standards each term, building towards full implementation and continuous improvement across all Standards by the end of the year. This staged process allows St Paul's School to embed the Standards meaningfully and ensure our practices reflect the needs, voices and safety of our students.

As a Catholic school within the Archdiocese of Brisbane, we honour the Archdiocesan Safeguarding Commitment and uphold the values of Catholic education in our safeguarding practices.

This School Safeguarding Plan is developed in consultation with students, families, and employees, and is contextualised to our local school environment. It reflects our commitment to continuous improvement, cultural safety, and child-centred practice, and is supported by both Brisbane Catholic Education policies and procedures and school-specific safeguarding actions. Further Information about BCE wide practices can be accessed here.

For more information or to request accessible formats, please contact the school Principal.

The Child Safe Standards

Standard 1: Leadership and Culture
Child safety and wellbeing is embedded in the entity's organisational leadership, governance, and culture.

Standard 2: Voice of children
Children are informed about their rights, participate in decisions affecting them and are taken seriously.

Standard 3: Family and community
Families and communities are informed and involved in promoting child safety and wellbeing.

Standard 4: Equity and diversity
Equity is upheld and diverse needs respected in policy and practice.

Standard 5: People
People working with children are suitable and supported to reflect child safety and wellbeing values in practice.

Standard 6: Complaints management
Processes to respond to complaints and concerns are child-focused.

Standard 7: Knowledge and skills
Staff and volunteers of the entity are equipped with the knowledge, skills, and awareness to keep children safe through ongoing education and training.

Standard 8: Physical and online environments
Physical and online environments promote safety and wellbeing and minimise the opportunity for children to be harmed.

Standard 9: Continuous improvement
Implementation of the Child Safe Standards is regularly reviewed and improved.

Standard 10: Policies and procedures
Policies and procedures document how the entity is safe for children.

Universal Principle
Requires child safe entities to provide an environment that promotes and upholds the right to cultural safety.

Safeguarding Focus Areas

The 10 standards are grouped under four key focus areas:

The Universal Principle

Ensuring cultural safety through the Universal Principle is essential for Aboriginal and Torres Strait Islander students and families.

While the Principle intentionally focuses on First Nations children, the cultural safety indicators which make up the Principle are designed to adopt a proactive and comprehensive approach to safeguarding, ensuring that policies, and practices are inclusive for all children, particularly those who may be marginalised or vulnerable.
The Universal Principle is embedded within all 10 Standards.

Cultural Safety Indicators

1 **Transformational unlearning** – Organisations must challenge unconscious bias, racism, and discrimination within their structures and workforce.

2 **Negotiating values, motivations, and paradigm** – Policies and programs should be co-designed with Aboriginal and Torres Strait Islander communities to reflect their perspectives on child safety.

3 **Prioritising social and emotional wellbeing and health** – A holistic, strengths-based approach must be adopted to support the wellbeing of Aboriginal and Torres Strait Islander children, staff, and families.

4 **Sharing power and decision-making** – Decision-making processes should be led or co-led by Aboriginal and Torres Strait Islander peoples to ensure genuine partnerships.

5 **Sharing resources** – Organisations should dedicate resources to Aboriginal and Torres Strait Islander led initiatives, research, and governance mechanisms, where appropriate.

6 **Creating a strategic enabling environment** – Leadership must set clear priorities and accountability structures ensure cultural safety into daily operations.

7 **Operating on Aboriginal and Torres Strait Islander terms of reference** – Service delivery to Aboriginal and Torres Strait Islander children should be grounded in Aboriginal and Torres Strait Islander knowledge systems and self-determination principles.

8 **Accountability and continuous quality improvement** – Progress should be measured using Aboriginal and Torres Strait Islander-defined success indicators, ensuring sustained improvement.

The Cultural Capability Framework

This framework enables Brisbane Catholic Education to develop a workforce grounded in Aboriginal and Torres Strait Islander cultural humility, enabling responsive and innovative practices that contribute to Reconciliation. The Cultural Capability Framework and Molum Sabe assists our workforce to critically reflect on individual and organisational practices and develop effective practices across four cultural standards:

Teaching

Culturally responsive teachers and education professionals create the conditions for respectful relationships with Aboriginal and Torres Strait Islander peoples, and learning of knowledges, identities, cultures and languages.

Relationships

We develop relationships and connections with Aboriginal and Torres Strait Islander employees, students, families and communities to build and sustain inclusive and culturally safe practices and environments.

Environment

We establish an inclusive and culturally safe environment, where Aboriginal and Torres Strait Islander employees, students, families and communities feel a sense of belonging and connection.

Leadership

All employees are accountable for building and sustaining inclusive and culturally safe practices and environments with Aboriginal and Torres Strait Islander employees, students, families, and communities. Leaders have additional responsibilities to articulate a clear vision and provide ongoing cultural capability development opportunities for employees.

Standard 1: Leadership and Culture

Child safety and wellbeing is embedded in the entity's organisational leadership, governance, and culture[1]

Brisbane Catholic Education's commitment to Standard 1

At BCE, student safety is central to how we plan, think and act, shaping a safeguarding culture that protects their safety and wellbeing. We use a whole of organisation approach; led by strong leadership, embedded in practice and supported through shared responsibility. Clear policies, codes of conduct, Student Protection Processes and risk management plans set behavioural expectations and guide how we keep children safe. Our Safeguarding Policy aligns with the Archdiocese of Brisbane Safeguarding Framework and is available on our website. Leaders are accountable for ensuring these requirements are followed and continually improved. Safeguarding is a system critical foundation of the BCE Strategic Plan 2025–2027 and an identified enterprise risk, monitored through regular monitoring, internal audits and escalation pathways. Governance transparency is reinforced through quarterly reporting to the BCE Executive Team, Safeguarding Committee and Catholic Education Council, including assessments of practice effectiveness and improvement progress. We take a strong stand against discrimination, bias or harm toward any child and are committed to cultural safety for Aboriginal and Torres Strait Islander peoples.

What Standard 1 looks like at our school:

At St Paul's School, safeguarding is an active, visible, and shared responsibility that is embedded in daily practice, not confined to policies or procedures. Student safety and wellbeing are prioritised through a strong, values-based culture grounded in *St Paul's Way*, which provides a common language for respect, safety, and positive behaviour across the school community. Programs such as *Zones of Regulation* and PB4L are explicitly taught and consistently applied, supporting students to develop emotional regulation, self-awareness, and restorative problem-solving skills.

Safeguarding is strengthened through tiered wellbeing and behaviour supports (Tier 1–3), personalised plans where required, and systematic recording and monitoring of concerns through ENGAGE. Proactive wellbeing initiatives, including a dedicated Wellbeing Week each term, reinforce the importance of mental health, belonging, and balance for students and staff. Regular site inspections, risk assessments for all activities, and timely maintenance responses ensure physical environments remain safe and responsive.

Staff, volunteers, and families are actively engaged in safeguarding practices through ongoing professional learning, induction processes, annual Code of Conduct training, and clear communication via newsletters, meetings, and the school website. Cultural safety is prioritised through the presence of a Cultural Liaison Officer who conducts regular check-ins with Aboriginal and Torres Strait Islander students, ensuring students feel seen, supported, and safe. Student voice and data, including Tell Them From Me survey insights, are used reflectively to inform continuous improvement. Together, these practices ensure safeguarding remains lived, relational, and continually strengthened within the life of the school.

[1] Alignment with National Catholic Safeguarding Standard (NCSS): Standard 1: Committed Leadership Governance and Culture | Working with Children (Risk Management and Screening) Regulation 2020 (Qld), Schedule 1, Section 2(1), (2)(a) and (2)(b) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 6 (1), (2) and s9 (e)

Standard 2: Voice of children

Children are informed about their rights, participate in decisions affecting them and are taken seriously[2]

Brisbane Catholic Education's commitment to Standard 2

We strive to create a culture where every child feels safe, heard and confident to share their ideas or concerns. Our employees and volunteers are supported to engage respectfully with students, listen carefully, and respond to their immediate needs. BCE's school safeguarding storybooks and animation series help explain our policies, processes and key safeguarding concepts to students in age appropriate ways. We also support schools to deliver Consent and Respectful Relationships Education so students understand their rights, identify trusted adults, and build positive, healthy and respectful relationships. Each year, students across all BCE schools are invited to share their views through the *Tell Them From Me* survey. This feedback helps us understand how students are feeling, their concerns and how we can strengthen safety and support in our schools. Our Student Voice Program gives students a platform to contribute to BCE wide decisions affecting their safety, wellbeing and learning. Our Archdiocesan First Nations Student Representative Council and our Aboriginal and Torres Strait Islander Education Team help co-design culturally safe policies and practices.

What Standard 2 looks like at our school:

At St Paul's, students learn about their rights, safety and who to trust through the Health and Physical Education curriculum, including explicit teaching of protective behaviours, consent and help-seeking strategies. This learning is reinforced through whole-school practices such as *St Paul's Way*, *Zones of Regulation* and *Take 5 spaces*, which provide a consistent, developmentally appropriate framework for understanding emotions, behaviour and safety. Students are supported to identify trusted adults, including teachers, leadership and members of the Student Protection Team (SPT), with clear messaging that they can seek help from these adults at any time.

The school gathers student voice through a range of structured and informal processes, including Class Covenants, Student Council, Teacher Tip Boxes, and everyday classroom discussion and reflection. Student voice is also captured through data sources such as the *Tell Them From Me* (TTFM) survey and ENGAGE wellbeing and behaviour data. This information is reviewed by leadership and support teams and used to inform responses to emerging needs and school-wide priorities.

Student participation directly influences decision-making, particularly in relation to wellbeing and behaviour practices. For example, student feedback has informed the development of consistent behaviour expectations, use of calm spaces and refinement of whole-school wellbeing approaches. Cultural safety shapes the school's approach through a strong emphasis on relationships, belonging and respect, supported by inclusive practices and engagement with families and community. The role of the Cultural Liaison Officer further strengthens this by ensuring Aboriginal and Torres Strait Islander students feel seen, supported and connected.

Evidence of practice includes strong student relationships with trusted adults, as reflected in TTFM data, alongside consistent implementation of wellbeing practices across classrooms. Planned improvement focuses on strengthening explicit teaching and rehearsal of help-seeking and protective behaviours, ensuring all students can confidently recognise unsafe situations, raise concerns and participate meaningfully in decisions that affect them.

[2] Alignment with National Catholic Safeguarding Standards: Standard 2 Children and Adults Are Safe, Informed and Participate | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8) (a) (ii) | Education (Accreditation of Non-state schools) Regulation (Qld) 2017 s 16(4) (a)–(b)

Standard 3: Family and community

Families and communities are informed and involved in promoting child safety and wellbeing[3]

Brisbane Catholic Education's commitment to Standard 3

Student safety, wellbeing and learning are best supported when families and schools work together and share responsibility for protecting students. At BCE, we believe informed and engaged families and communities are essential to creating safe learning environments. We support schools to partner with families in ways that are consistent, respectful, culturally safe and shaped by local needs. We also make sure families and community members have clear, accessible information about our safeguarding approach and how to raise concerns. Each year, parents and caregivers share their perspectives through the *Tell Them From Me* Parent Survey. This feedback helps BCE understand family experiences and concerns, guiding improvements that make our schools safer and more supportive for students.

What Standard 3 looks like at our school:

At St Paul's, safeguarding expectations are communicated to families through multiple consistent and accessible channels, including newsletters, the school website, parent meetings, ISP processes and Community Hub engagement. These communications ensure families understand how the school promotes safety and wellbeing, who to contact, and how concerns are responded to within a clear and relational framework. Communication is both proactive and responsive, with staff and leadership engaging regularly with families through emails, phone calls, interviews and informal interactions.

Families and communities actively participate in safety and wellbeing initiatives through engagement in school events, Community Hub programs and ongoing interactions with staff. These opportunities foster strong relationships and support shared responsibility for student wellbeing. The school also engages with parent representatives and community partners, including through leadership conversations and school-based initiatives, to strengthen collaboration and ensure approaches to safety reflect the needs of the local community.

Feedback is gathered through both formal and informal processes, including the *Tell Them From Me* (TTFM) parent survey, parent–teacher interviews, ISP meetings and direct communication with staff and leadership. This feedback is reviewed and used to inform decision-making, with leadership and support teams responding to emerging needs and strengthening school approaches based on family input.

Evidence of practice includes strong parent engagement and positive feedback reflected in TTFM data, indicating that families feel welcomed, informed and supported in the school community. Planned improvements focus on strengthening the explicit communication of child safety practices, particularly in relation to protective behaviours, consent and cultural safety, to ensure consistent understanding across all families and community members.

[3] Alignment with National Catholic Safeguarding Standards: Standard 3 Partnering With Families Carers And Communities | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8) (a) (ii) | Education (Accreditation of Non-state schools) Regulation (Qld) 2017 s 16(4) (a)–(b)

Standard 4: Equity and diversity

Equity is upheld and diverse needs respected in policy and practice[4]

Brisbane Catholic Education's commitment to Standard 4

Every student deserves to flourish and has the right to learn in a safe, supportive and inclusive environment, free from discrimination, bullying and harassment. BCE supports all students, regardless of background, identity or ability, to access and fully participate in their learning. We embed equity at the heart of our culture through the Student Diversity and Inclusion Policy, the Student Wellbeing Policy and the Queensland Catholic Education Council's Inclusive Practice in Catholic Schools. We expect school practices to reflect each child's circumstances and needs, and to prioritise culturally safe, trauma informed approaches in planning, communication and engagement. The Engage Student Support System and the Multi Tiered System of Supports (MTSS) help schools provide a student centred, comprehensive continuum of support. These systems enable collaborative, targeted and personalised assistance for diverse learners. We also provide children with opportunities to learn about different cultures, people and communities through the Aboriginal and Torres Strait Islander Histories and Cultures Cross Curriculum Priority and the Australian Curriculum.

What Standard 4 looks like at our school:

St Paul's promotes equity, inclusion and respect for diversity through *St Paul's Way*, PB4L and tiered wellbeing supports (Tier 1–3), fostering a consistent culture where students feel safe, valued and connected. Practices such as *Zones of Regulation* and *Take 5 spaces* support emotional regulation and inclusive participation, underpinned by strong relationships and respectful, responsive practices.

Supports and adjustments are provided through ISP processes, ENGAGE behaviour and wellbeing data, Student Protection Team (SPT) processes and staff observation. These systems enable timely identification of students requiring additional support and ensure targeted responses, including check-ins, differentiated expectations and family engagement.

Cultural safety and anti-discrimination practices are supported through inclusive approaches, Community Hub engagement and the role of the Cultural Liaison Officer, who provides connection and support for Aboriginal and Torres Strait Islander students. The school promotes belonging through respectful relationships and responsiveness to diverse backgrounds and needs.

Students access safeguarding information through explicit teaching, consistent routines and visible supports. They are supported to identify trusted adults, including teachers, leadership and the Student Protection Team, with modelling and discussion used to explain help-seeking processes in accessible ways.

Evidence of practice includes strong student relationships with trusted adults and consistent wellbeing practices. TTFM data reflects these strengths, while highlighting variability in student safety and belonging. Planned improvements focus on strengthening culturally responsive and trauma-informed practices, increasing consistency across staff, and ensuring all students can confidently access support.

[4] Alignment with National Catholic Safeguarding Standards: Standard 4 Equity Is Promoted And Diversity Is Respected | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(3) (a) (ii) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 11, s 15 (a)

Standard 5: People

People working with children are suitable and supported to reflect child safety and wellbeing values in practice[5]

Brisbane Catholic Education's commitment to Standard 5

BCE supports schools to ensure that everyone working or volunteering with students is suitable, safe and capable of upholding child safety and wellbeing. Our recruitment and screening processes embed safeguarding at every stage, from role design and advertising through to interviews, reference checks, onboarding and performance development. The Employee and Volunteer Screening Procedure includes a role risk matrix, Blue Card screening requirements and clearly defined responsibilities. These help leaders identify potential risks to student safety and wellbeing and respond appropriately. BCE's Human Resource Information System, Ignite, operationalises these procedures and helps employees monitor and maintain their safeguarding screening requirements. Our Procurement Procedure requires all external providers engaging with BCE offices or schools to be child safe and compliant with relevant legislation. The Risk Management Framework guides how we monitor safeguarding practices in schools through established quality control mechanisms. These processes ensure schools can safely engage employees, volunteers and third parties, with appropriate oversight, training and supervision in place before any child related work occurs.

What Standard 5 looks like at our school:

In line with our implementation plan, at the end of Term 4 we will explain:

- How we screen and onboard employees, volunteers and third parties
- How we ensure safe supervision and conduct
- How we apply BCE recruitment and HR procedures for employees and volunteers
- How we track and keep safeguarding screening requirements current
- Evidence of practice and planned improvements

[5] Alignment with National Catholic Safeguarding Standards: Standard 5 Robust Human Resource Management | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8)(b) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 15 (b)

Standard 6: Complaints management

Processes to respond to complaints and concerns are child focused[6]

Brisbane Catholic Education's commitment to Standard 6

BCE fosters a culture where concerns about safety and wellbeing can be raised openly, respectfully and without fear. We support child focused complaint pathways that are accessible to students, families, employees and community members. Our policies and procedures outline reporting requirements, cooperation with authorities, and expectations for timely and safe responses to concerns. From 1 July 2026, BCE will implement Queensland's Reportable Conduct Scheme. This means BCE will report any reportable allegation or conviction, conduct investigations, provide interim and final reports to the Queensland Family and Child Commission, and immediately notify police of any suspected criminal conduct within required timeframes. BCE provides guidance and training to ensure complaints are handled in trauma informed and culturally safe ways, supported by Aboriginal and Torres Strait Islander Participation Officers and expertise from safeguarding, student protection, legal, wellbeing, school operations and program teams, and employee relations and investigations teams. System wide improvements are strengthening complaint handling processes, creating clearer pathways and embedding safeguarding expertise across the framework. These structures help schools respond to concerns with transparency, sensitivity and procedural fairness.

What Standard 6 looks like at our school:

In line with our implementation plan, at the end of Term 3 we will explain:

- How students and families can raise concerns
- How the school ensures child-focused, trauma-informed responses
- How complaints are recorded, managed and escalated and resolved
- How the school implements the Reportable Conduct Scheme
- Evidence of practice and planned improvements

[6] Alignment with National Catholic Safeguarding Standards: Standard 6 Effective Complaints Management | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2 (4) (b) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s7 | Child Safe Organisations Act (Qld) Chapter 3

Standard 7: Knowledge and skills

Staff and volunteers of the entity are equipped with the knowledge, skills, and awareness to keep children safe through ongoing education and training[7]

Brisbane Catholic Education's commitment to Standard 7

BCE builds a confident, capable and culturally aware workforce committed to children's safety and wellbeing. Our Mandatory Safeguarding Training Framework sets clear onboarding and refresher requirements for all employees. Every year, BCE employees complete online student protection training covering indicators of child harm, grooming behaviours, how to respond to disclosures and mandatory reporting requirements. School staff also participate in additional face to face training each term on topics related to student safety and wellbeing. Staff who serve as Student Protection Contacts (SPCs) receive advanced training in managing disclosures and supporting colleagues to keep students safe. Volunteers and third party providers complete mandatory safeguarding onboarding before commencing any child related work, along with annual refreshers recorded in school registers in line with the Volunteer Policy and Procedure and Third Party Safeguarding Guidelines. BCE has developed a Cultural Learning Plan and Cultural Capability Framework to strengthen cultural competency and responsiveness, promote cultural safety and BCE's Ngutana-Lui Centre provides curriculum-aligned cultural learning for students and staff. All employee training is tracked through BCE's Learning Management System (iLearn), which issues automated reminders and provides compliance reports to managers.

What Standard 7 looks like at our school:

In line with our implementation plan, at the end of Term 4 we will explain:

- How employees, volunteers and third parties complete required safeguarding training
- How the school reinforces safeguarding practice throughout the year
- How cultural capability is embedded in training
- How the school monitors and supports employees and volunteers to undertake mandatory training
- Evidence of practice and planned improvements

[7] Alignment with National Catholic Safeguarding Standards: Standard 7 Ongoing Education and Training | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8)(b) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s16, 4 (c)

Standard 8: Physical and online environments

Physical and online environments promote safety and wellbeing and minimise the opportunity for children to be harmed[8]

Brisbane Catholic Education's commitment to Standard 8

BCE is committed to creating healthy, safe and productive physical and online environments that support student wellbeing, prevent harm and safeguard everyone involved in our activities. We take a holistic, strengths-based approach that recognises all dimensions of a child's wellbeing – physical, social, spiritual, emotional and cultural. Building plans are reviewed with a focus on environmental risks that may affect children's safety. The BCE Health, Safety and Wellbeing (HSW) Policy and BCE Safeguarding Guidelines for School Design provide practical guidance to build safe, inclusive spaces with strong visibility, supervision and access control. To support online safety, BCE aligns with the eSafety Commissioner's Best Practice Framework and delivers the Australian Curriculum for Online Safety (P–10). The Acceptable Use of Devices and Digital Resources agreement promotes safe digital behaviour and is supported by content filters and monitoring tools. Policies such as the Employee Code of Conduct, IT Acceptable Use Policy and Privacy Policy outline expectations for safe online behaviour. BCE provides guidance to help schools maintain safe digital environments, and student safety considerations are embedded in risk assessments, school risk registers and organisation wide risk management processes.

What Standard 8 looks like at our school:

In line with our implementation plan, at the end of Term 3 we will explain:

- How physical spaces are designed and supervised for safety
- How the school promotes online safety for students
- How employees' model safe digital behaviours
- How both physical or online environmental risks are assessed and managed
- Evidence of practice and planned improvements

[8] Alignment with National Catholic Safeguarding Standards: Standard 8 Safe Physical And Online Environments | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 18 (1) s19

Standard 9: Continuous improvement

Implementation of the Child Safe Standards is regularly reviewed and improved[9]

Brisbane Catholic Education's commitment to Standard 9

BCE is committed to continual review, learning and strengthening of safeguarding practice across both system and school levels. Ongoing improvement ensures our policies, frameworks and practices evolve in response to emerging issues, data and feedback, and remain effective in preventing harm and promoting wellbeing. System wide reviews are carried out by the Assurance Team, Risk and Compliance Team and through school accreditation processes. These reviews assess the effectiveness of safeguarding measures and identify opportunities to strengthen practice. Critical incidents also trigger structured post incident reviews to identify risks, evaluate responses and enhance wellbeing supports for students and employees. Governance committees, including Safeguarding, Risk and Assurance, and People and Safety, monitor trends and support system wide improvements. Schools are supported to monitor their own safeguarding indicators, such as Blue Card compliance, attendance, bullying and wellbeing data, enabling a local cycle of review, reflection and continuous improvement.

What Standard 9 looks like at our school:

At St Paul's School, safeguarding is strengthened through intentional, ongoing cycles of review, reflection, and improvement that ensure practices remain responsive, relevant, and effective. Continuous improvement is embedded through both formal and informal processes that draw on multiple sources of data, professional dialogue, and stakeholder voice. The annual review of the St Paul's Behaviour Support Plan provides a structured opportunity to evaluate the effectiveness of behaviour and wellbeing practices, identify emerging trends, and refine responses to meet the evolving needs of students.

This review process is complemented by termly analysis of ENGAGE wellbeing and behaviour data, enabling leadership and support teams to monitor patterns, respond proactively to concerns, and adjust supports across Tier 1, Tier 2, and Tier 3. Student voice data, including insights from the *Tell Them From Me* survey, is considered alongside incident data and professional observations to build a richer understanding of student experiences of safety, belonging, and wellbeing. Where data highlights areas for improvement, targeted actions are implemented and monitored over time.

Professional learning plays a critical role in sustaining continuous improvement. Termly child safety training and updates, alongside ongoing PB4L professional learning, ensure staff knowledge remains current and aligned with best practice. These learning opportunities support staff to reflect on practice, strengthen consistency, and build confidence in responding to wellbeing and safeguarding concerns. Consultation with students, staff, and families further informs decision-making and reinforces shared responsibility for safeguarding.

In practice, this continuous improvement approach is evident through timely refinements to wellbeing supports, responsive environmental changes, strengthened documentation and reporting processes, and a culture that values reflection and learning. Safeguarding at St Paul's is not static; it is actively monitored, evaluated, and strengthened to ensure student safety and wellbeing remain a priority across all aspects of school life.

[9] Alignment with National Catholic Safeguarding Standards: Standard 9 Continuous Improvement | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(6)(a) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s20

Standard 10: Policy and procedures

Policies and procedures document how the entity is safe for children[10]

Brisbane Catholic Education's commitment to Standard 10

The Archdiocese of Brisbane Safeguarding Framework guides safeguarding practice across all Catholic entities, including BCE. The BCE Safeguarding Policy sits within this framework and is supported by a range of policies, procedures and guidelines designed to protect student safety and wellbeing. Under the BCE Policy Governance Framework, all policies are reviewed at least every three years through consultation, governance checks and formal approval. This ensures they remain current, reflect best practice and continue to support student safety, wellbeing and cultural safety. Consultation ensures policies reflect lived experience and meet the diverse needs of school communities. BCE is also working to make policies easier to understand and use, including creating child friendly resources. Policies and procedures are accessible to students, families, volunteers and third parties through BCE and school websites, and are available internally to employees through Spire. Safeguarding responsibilities are embedded in the BCE Leadership Capability Framework, ensuring leaders consistently communicate, model and apply policy requirements.

What Standard 10 looks like at our school:

St Paul's School maintains a comprehensive suite of safeguarding policies and procedures that clearly document how the school creates and sustains a safe environment for children. These policies operate cohesively at both school and system levels, with the *St Paul's Behaviour Support Plan* working alongside Brisbane Catholic Education safeguarding and student protection policies to provide clear, child-centred guidance for staff, students, families, and volunteers. Together, these documents articulate expected behaviours, preventative approaches, reporting pathways, and responses to concerns in a transparent and consistent manner.

Policies and procedures are deliberately designed to be accessible and easy to understand. Key documentation is made available through the school website, newsletters, parent meetings, and information sessions, ensuring families are informed and supported to understand safeguarding expectations and processes. Updates to Child Safe Standards are explicitly communicated to parents and carers, reinforcing transparency and shared responsibility for child safety across the school community.

Implementation of policies and procedures is actively supported through regular staff and volunteer training. This includes induction processes for new staff, annual Code of Conduct training, termly professional learning related to safeguarding and PB4L, and targeted training for volunteers. Leadership modelling and clear communication ensure that policies are consistently understood and enacted, rather than remaining static documents.

In practice, safeguarding policies and procedures are embedded through consistent recording of concerns, clear escalation and reporting processes, timely follow-up actions, and collaboration with relevant external agencies when required. Leaders actively champion compliance and accountability, ensuring that policies guide daily practice, decision-making, and interactions across the school. This approach ensures that safeguarding documentation remains a living framework that supports a safe, responsive, and child-focused school environment.

[10] Alignment with National Catholic Safeguarding Standards (NCSS): Standard 10 Policies And Procedures Support The Safety Of Children And Adults | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) s 2 (3-6) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld)

Brisbane Catholic Education

teaching · challenging · transforming